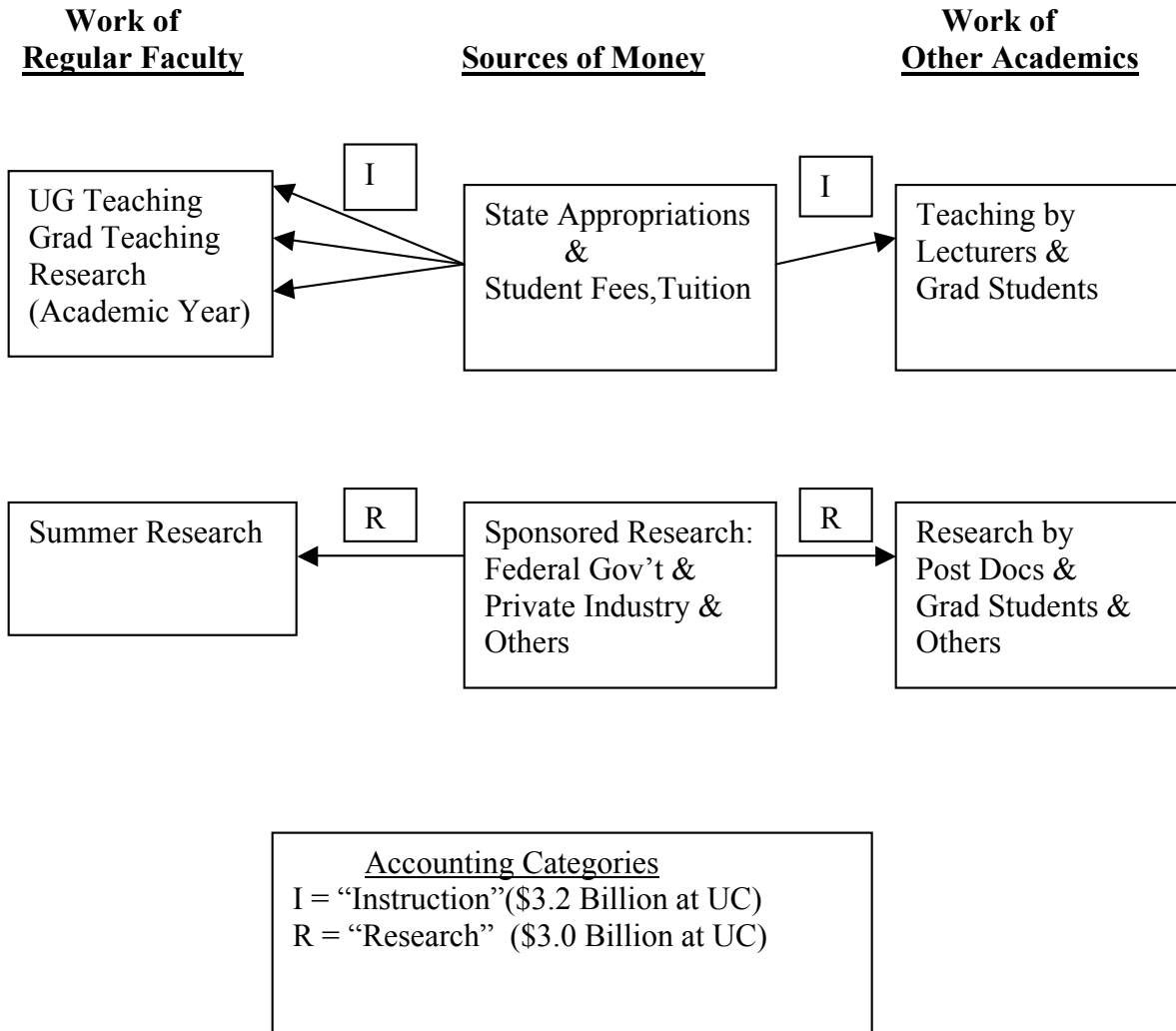


## Basic Financial Picture of the Research University



On top of the Primary Activities:  
 Instruction, Research, Public Service

One also has expenditures for Supporting Activities:  
 Academic Support (Libraries, etc.)  
 Medical Centers  
 Student Services

As well as Overhead Services:  
 Institutional Support (high level administration)  
 Operation & Maintenance of Plant